

Risk 13	Housing Supply in terms of quality and quantity does not meet local requirements
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Impacts														Impact	Probability	Lead Officer
Missed Opportunities	Management distraction	Service Disruption	Impaired Performance	Breach of Contract/asset loss	Staff morale	Govt. Intervention	Financial Cost	Damaged Reputation	Health and Safety	Inefficiency	Strategy change					
■	□	□	■	□	□	■	□	■	□	□	□	VH	H	Executive Director, City Regeneration		

Causes	Mitigating Controls	Control Owner	Effectiveness (H/M/L)
We do not produce the number of new homes required either directly or through others	RSL/Procurement review to see how we can work with partners. Plans in place to build X homes in 2007-08 and to provide 150 affordable housing units.	Head of Community Housing & Development	H
We do not make the required progress to achieve Decent Homes standards	Decent Homes strategy in place with annual targets to increase no of homes meeting the standard. Funding plans support the work required.	Head of Oxford City Homes	H
Energy consumption in housing stock is too high	Formal energy efficiency programme, which is funded, in place so that at least 1000 homes get free insulation by 2009	Head of Oxford City Homes	H
Poor state of communal areas including security	Security systems installed at tower blocks	Head of Oxford City Homes	H
	Revised probability score		L
	Revised impact score		M

Action #	Specific Action	Required Outcome	Milestone date	Member/Officer Accountable	Management Response
1	Take forward Rose Hill Redevelopment Scheme.	Start on site before end of financial year.	Mar-08	Head of Community Housing & Community Development	Scheme on-site Mar 3rd 2008.
2	Facilitate Development Programme for 150 affordable homes.	150 affordable homes completed	Mar-08	Affordable Housing Development Manager	Phasing problems with some schemes led to only 56 affordable units being completed within the financial year. However, those schemes will deliver in 2008/09, in addition to planned 08/09 schemes, and total provision will redress the 07/08 shortfall.
3	Review RSL Partnership	Partnership extended to include all major HAs operating in the city.	Mar-08	Affordable Housing Development Manager	It has not proved possible to maintain the "preferred partner" model of partnership, in light of concerns about VFM, and the realities of development through Section 106 agreements in the city. However, a wider partnership, based on membership of the Oxford Register of Affordable Housing, is being developed, and will meet for the first time in June 08.
4					
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Early Warning Indicator	Description of Early Warning Indicator / Source of Assurance	Monitored By ?	How often is indicator monitored / assurance required?
1	Link to Oxford Plan monitoring KPIs		
2			
3			
4			
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